Chartered Accountants Indiabulls Finance Centre Tower 3, 27th -32nd Floor Senapati Bapat Marg Elphinstone Road (West) Mumbai – 400 013 Maharashtra, India

Tele: + 91 22 6185 4000 Fax: +91 22 6185 4001

INDEPENDENT AUDITOR'S REVIEW REPORT ON REVIEW OF INTERIM CONSOLIDATED FINANCIAL RESULTS

TO THE BOARD OF DIRECTORS OF TATA CONSUMER PRODUCTS LIMITED (FORMERLY KNOWN AS TATA GLOBAL BEVERAGES LIMITED)

- 1. We have reviewed the accompanying Statement of Unaudited Consolidated Financial Results of TATA CONSUMER PRODUCTS LIMITED (the "Parent") and its subsidiaries (the Parent and its subsidiaries together referred to as the "Group"), and its share of the net profit / (loss) after tax and total comprehensive income / (loss) of its associates and joint ventures for the quarter and six months ended September 30, 2020 (the "Statement") being submitted by the Parent pursuant to the requirement of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.
- 2. This Statement, which is the responsibility of the Parent's Management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013 read with relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements ("SRE") 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India (the "ICAI"). A review of interim financial information consists of making inquiries, primarily of Parent's personnel responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing specified under Section 143(10) of the Companies Act, 2013 and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable.

- 4. The Statement includes the results of the following entities listed in Annexure A.
- 5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of the other auditors referred to in paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.



6. We did not review the interim financial information of two subsidiaries included in the unaudited consolidated financial results, whose interim financial information reflect total assets of ₹ 919.16 crore as at September 30, 2020 and, total revenues of ₹ 89.62 crore and ₹ 176.59 crore for the quarter and six months ended September 30, 2020, total net profit after tax of ₹ 5.30 crore and ₹ 9.49 crore for the quarter and six months ended September 30, 2020 respectively and total comprehensive income of ₹ 2.23 crore and ₹ 5.86 crore for the quarter and six months ended September 30, 2020 respectively and net cash inflows of ₹ 20.51 crore for the six months ended September 30, 2020, as considered in the Statement. These interim financial information have been reviewed by other auditors whose reports have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries is based solely on the reports of the other auditors and the procedures performed by us as stated in paragraph 3 above.

Our conclusion on the Statement is not modified in respect of these matters.

7. The unaudited consolidated financial results also includes the Group's share of loss after tax of ₹ 0.29 crore and ₹ 0.54 crore for the quarter and six months ended September 30, 2020 and total comprehensive loss of ₹ 0.29 crore and ₹ 0.54 crore for the quarter and six months ended September 30, 2020, as considered in the Statement, in respect of an associate, based on its interim financial information which has not been reviewed by us. According to the information and explanations given to us by the Management, these interim financial information are not material to the Group.

Our Conclusion on the Statement is not modified in respect of our reliance on the interim financial information certified by the Management.

For **DELOITTE HASKINS & SELLS LLP**

Chartered Accountants (Firm's Registration No. 117366W/W-100018)

Sanjiv Pilgaonkar

Partner

(Membership No. 039826) (UDIN: 20039826AAAAIG4709)

Place: Mumbai

Date: November 06, 2020

Annexure A:

Sr. No	Name of the Entities:
	Parent:
	Tata Consumer Products Limited
	(Formerly Tata Global Beverages Ltd.) Subsidiaries:-
	Tata Consumer Products UK Group Ltd.
1	(Formerly Tata Global Beverages Group Ltd.)
2	Tata Global Beverages Holdings Ltd.
3	Tata Global Beverages Services Ltd.
4	Tata Consumer Products GB Ltd. (Formerly Tata Global Beverages GB Ltd.)
5	Tata Consumer Products Overseas Holdings Ltd.
6	Tata Global Beverages Overseas Ltd.
7	Lyons Tetley Ltd.
8	Drassington Ltd.
9	Teapigs Ltd.
10	Teapigs US LLC
11	Stansand Ltd.
12	Stansand (Brokers) Ltd.
13	Stansand (Africa) Ltd.
14	Stansand (Central Africa) Ltd.
15	Tata Global Beverages Polska sp.zo.o
16	NourishCo Beverages Limited (Joint Venture to Subsidiary w.e.f May 17, 2020)
17	Tata Consumer Products US Holdings Inc. (Formerly Tata Global Beverages US Holdings Inc.)
18	Tetley USA Inc.
19	Empirical Group LLC
20	Tata Water LLC
21	Good Earth Corporation.
22	Good Earth Teas Inc.
23	Tata Consumer Products Canada Inc. (Formerly Tata Global Beverages Canada Inc.)
24	Tata Consumer Products Australia Pty Ltd. (Formerly Tata Global Beverages Australia Pty Ltd.)
25	Earth Rules Pty Ltd.
26	Tata Global Beverages Investments Ltd.
27	Campestres Holdings Ltd.
28	Kahutara Holdings Ltd.
29	Suntyco Holding Ltd.
30	Onomento Co Ltd.
31	Coffee Trade LLC (liquidated on April 08, 2020)



Sr. No	Name of the Entities:
32	Tata Consumer Products Capital Ltd. (Formerly Tata Global Beverages Capital Ltd.)
33	Tata Coffee Ltd.
34	Tata Coffee Vietnam Company Ltd.
35	Consolidated Coffee Inc.
36	Eight O'Clock Holdings Inc.
37	Eight O'Clock Coffee Company
38	Tata Tea Extractions Inc.
39	Tata Tea Holdings Private Ltd.
	Joint Ventures:-
1	Tata Starbucks Private Ltd.
2	Southern Tea LLC
3	Tetley ACI (Bangladesh) Ltd.
4	Tetley Clover (Pvt) Ltd.
5	Joekels Tea Packers (Proprietary) Ltd.
	Associates:-
1	Amalgamated Plantations Pvt. Ltd.
2	Kanan Devan Hills Plantation Co. Pvt. Ltd.
3	TRIL Constructions Ltd.





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(Formerly Tata Global Beverages Limited)

Registered Office: 1 Bishop Lefroy Road Kolkata-700020

 ${\tt CIN-L15491WB1962PLC031425, Email: investor.relations@tataconsumer.com, Website: www.tataconsumer.com}$

Unaudited Consolidated Financial Results for the quarter and six months ended September 30, 2020

Rs in Crores

Particulars Revenue from Operations Other Income Total Income Cost of Materials Consumed Furchase of stock in trade Changes in inventories of finished goods, work in progress and stock in trade	September 30, 2020 Unaudited 2781.34 26.22 2807.56	June 30, 2020 Unaudited	September 30, 2019 * Unaudited	September 30, 2020 Unaudited	September 30, 2019 *	March 31, 2020
Other Income Cost of Materials Consumed Purchase of stock in trade	2781.34 26.22		Unaudited	Unaudited		
Other Income Cost of Materials Consumed Purchase of stock in trade	26.22	2712.01		Unaudited	Unaudited	Audited
Cost of Materials Consumed Purchase of stock in trade	_	2713.91	2347.07	5495.25	4739.43	9637.4
Cost of Materials Consumed Purchase of stock in trade	2807.56	32.71	28.03	58.93	61.12	111.5
Purchase of stock in trade		2746.62	2375.10	5554.18	4800.55	9749.0
	1208,11	1013.85	907.68	2221.96	1786.89	3606.6
	518.98	533.32	436.46	1052.30	846.37	1796.2
	(80.94)	(46.55)	(18.14)	(127.49)	57.65	7.
imployee Benefits Expense	229.73	229.05	220.05	458.78	433.81	884.
inance Costs	17.87	17.28	20.41	35.15	39.04	77.
Depreciation and Amortisation Expense	62.57	61.90	58.66	124.47	116.23	241.
dvertisement and Sales charges	166.38	133.76	162.68	300.14	293.96	676.
Other Expenses	339.50	367.83	323.55	707.33	655.09	1373.
otal Expenses	2462.20	2310.44	2111.35	4772.64	4229.04	8664.8
Profit before Exceptional Items and Tax	345.36	436.18	263.75	781.54	571.51	1084.
exceptional Items (Net)	(23.90)	63.31	(1.50)	39.41	(9.56)	(274.
Profit before Tax	321.46	499.49	262.25	820.95	561.95	809.3
ax Expense						
Current tax	(25.18)	(27.10)	(18.97)	(52.28)	(37.24)	(89.
Deferred tax	(61.95)	(83.30)	(44.63)	(145.25)	(128.54)	(185.
otal Tax Expense (Net)	(87.13)	(110.40)	(63.60)	(197.53)	(165.78)	(274.
let Profit after Tax	234.33	389.09	198.65	623.42	396.17	535.
hare of net profit/(loss) in Associates and Joint Ventures using equity method	38.85	(43.54)	9.24	(4.69)	1.81	(75.
Group Consolidated Net Profit (A)	273.18	345.55	207.89	618.73	397.98	460.
Attributable to :						
Owners of the Parent	257.06	327.56	193.16	584.62	366.90	459.
Ion Controlling Interest	16.12	17.99	14.73	34.11	31.08	0.
Other Comprehensive Income						
) Items that will not be reclassified to profit or loss						
Remeasurement of the defined benefit plans	(7.18)	(61.73)	20.75	(68.91)	16.89	31.
Changes in fair valuation of equity instruments	1.07	1.60	(4.25)	2.67	(0.21)	12.
Tourisment on about thems	(6.11) 0.72	(60.13)	16.50	(66.24) 7.86	16.68	43.
Tax impact on above items	(5.39)	7.14 (52.99)	(4.78) 11.72	(58.38)	(2.17) 14.51	(3. 40.
i) Items that will be reclassified to profit or loss						
Exchange differences on translation of foreign operations	29.91	(10.22)	30.88	19.69	(59.73)	225
Gains/(loss) on Effective portion of cash flow hedges	30.84	(38.27)	(24.06)	(7.43)	(1.14)	13.
	60.75	(48.49)	6.82	12.26	(60.87)	239.
Tax impact on above items	(6.60)	8.25	4.63	1.65	(1.04)	1.
	54.15	(40.24)	11.45	13.91	(61.91)	241
otal Other Comprehensive Income (B)	48.76	(93.23)	23.17	(44.47)	(47.40)	281
Attributable to :						
Owners of the Parent	42.21	(80.85)	21.40	(38.64)	(36.40)	233
lon Controlling Interest	6.55	(12.38)	1.77	(5.83)	(11.00)	47.
otal Comprehensive Income (A+B)	321.94	252.32	231.06	574.26	350.58	741
Attributable to :						
Owners of the Parent	299.27	246.71	214.56	545.98	330.50	693
lon Controlling Interest	22.67	5.61	16.50	28.28	20.08	47
aid-up equity share capital (Face value of Re 1 each)	92.16	92.16	92.16	92.16	92.16	92
Reserves excluding Revaluation Reserve					l l	13700

^{*} Restated (Refer Note 6)

Notes:

- For the quarter, Revenue from operations increased by 19% (16% in constant currency) as compared to
 corresponding quarter of the previous year led by volume and value growth in both branded and non-branded
 business. Profit before exceptional items and tax at Rs 345 Crores is higher by 31% as compared to corresponding
 quarter of the previous year, mainly on account of growth in revenue, and control over expenditure partly offset by
 higher commodity costs in India. Group Consolidated Net Profit is higher by 31% benefitting from higher shares of
 profits in Associates & Joint Ventures partly offset by exceptional costs.
- In the current COVID environment, the Group's business segments in out of home consumption continues to be
 adversely impacted although there is an improving trend (including operations of the Group's joint venture Tata
 Starbucks). There can be future business uncertainties depending on developments in relation to the pandemic
 which would include supply constraints and commodity cost volatility.
- 3. Exceptional item for the current quarter represent costs relating to the business integration of foods business of Rs 10 Crores, redundancy cost of Rs 9 Crores and impairment of assets of Rs 5 Crores. Exceptional items for the corresponding quarter of the previous year represent costs relating to scheme of merger.
- 4. The Indian Parliament has approved the Code on Social Security, 2020. Pending notification of the effective date and the relevant rules, the financial impact has not been quantified.
- 5. Share of profits/(loss) in Associates and Joint Ventures include the profits/(loss) of an Associate operating in North India plantations, which are seasonal in nature.
- 6. Figures of the quarter and year to date ended September 30, 2019 as reported have been restated consequent to the demerger and transfer of Consumer Product Business (foods business) of Tata Chemicals Limited with the Company as the 'Appointed date' of the Scheme was April 1, 2019.
- 7. The Consolidated Statement of Assets and Liabilities as at September 30, 2020 and Consolidated Cash Flow Statement for the period ended September 30, 2020 is annexed.
- 8. Previous period's figures have been regrouped / rearranged, to the extent necessary, to conform to current period's classifications.
- 9. The aforementioned results were reviewed by the Audit Committee of the Board on November 05, 2020 and subsequently taken on record by the Board of Directors at its Meeting held on November 06, 2020. The Statutory Auditors of the Company have conducted limited review on these results.
- 10. The Consolidated and Standalone result for the quarter and six months ended September 30, 2020 are available on the BSE website (URL: www.bseindia.com), the National Stock Exchange website (URL: www.nseindia.com) and on the Company's website (URL: www.tataconsumer.com).

Sunil D'Souza Managing Director and CEO

Mumbai: November 6, 2020



Tata Consumer Products Limited

(Formerly Tata Global Beverages Limited)

Registered Office: 1 Bishop Lefroy Road Kolkata 700020

CIN - L15491WB1962PLC031425, Email : investor.relations@tataconsumer.com, Website: www.tataconsumer.com

Unaudited Consolidated Segment wise Revenue, Results, Assets and Liabilities for the quarter and six months ended September 30, 2020

Rs in Crores

ı			1-3			Rs in Crores
		ree months end		Year to d	Year ended	
Particulars	September 30,	June 30,	September 30,	September 30,	September 30,	March 31,
	2020	2020	2019*	2020	2019*	2020
	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
Segment Revenue						
Branded Business		1000.15		l	4=40.04	2274 22
India - Beverages	1120.00	1000.46	847.57	2120.46	1748.94	3376.89
India - Foods	580.31	589.06	513.02	1169.37	1008.24	2063.74
International - Beverages	800.50	867.38	745.71	1667.88	1499.99	3226.04
Total Branded Business	2500.81	2456.90	2106.30	4957.71	4257.17	8666.67
Non Branded Business	287.64	264.42	242.23	552.06	485.15	974.94
Total Segment Revenue	2788.45	2721.32	2348.53	5509.77	4742.32	9641.61
Others	3.24	1.07	5.97	4.31	12.01	26.63
Less: Inter segment Sales	(10.35)	(8.48)	(7.43)		(14.90)	(30.82)
Revenue from Operations	2781.34	2713.91	2347.07	5495.25	4739.43	9637.42
Segment Results						
Branded Business						
India - Beverages	149.33	215.30	112.40	364.63	250.43	465.14
India - Foods	92.95	114.56	68.48	207.51	142.97	266.45
International - Beverages	100.72	125.49	74.01	226.21	153.25	360.76
Total Branded Business	343.00	455.35	254.89	798.35	546.65	1092.35
Non Branded Business	18.11	13.95	16.35	32.06	38.30	55.65
Total Segment Results	361.11	469.30	271.24	830.41	584.95	1148.00
Add/(Less)						
Other Income	23.97	29.29	25.25	53.26	55.28	93.35
Finance Cost	(17.87)	(17.28)	(20.41)	(35.15)	(39.04)	(77.86)
Unallocable items	(21.85)	(45.13)	(12.33)	(66.98)	(29.68)	(79.32)
Exceptional Items	(23.90)	63.31	(1.50)	39.41	(9.56)	(274.79)
Profit Before Tax	321.46	499.49	262.25	820.95	561.95	809.38
Segment Assets						
Branded Business						
India - Beverages	2478.25	1543.00	1697.68	2478.25	1697.68	1554.03
India - Foods	6188.80	6204.81	6,251,61	6188.80	6251.61	6,231.66
International - Beverages	5304.98	5355.44	5305.35	5304.98	5305.35	5352.99
Total Branded Business	13972.03	13103.25	13254.64	13972.03	13254.64	13138.68
Non Branded Business	1515.36	1575.68	1540.06	1515.36	1540.06	1599.93
Total Segment Assets	15487.39	14678.93	14794.70	15487.39	14794.70	14738.61
Unallocable Corporate Assets	3916.82	4308.73	3049.37	3916.82	3049.37	3763.99
Total Assets	19404.21	18987.66	17844.07	19404.21	17844.07	18502.60
Segment Liabilities						
Branded Business						
India - Beverages	1036.99	715.00	570.10	1036.99	570.10	538.32
India - Foods	284.15	243.15	164.91	284.15	164.91	240.72
International - Beverages	711.69	754.15	695.64	711.69	695.64	759.99
Total Branded Business	2032.83	1712.30	1430.65	2032.83	1430.65	1539.03
Non Branded Business	178.36	158.34	161.33	178.36	161.33	186.98
Total Segment Liabilities	2211.19	1870.64	1591.98	2211.19	1591.98	1726.01
Unallocable Corporate Liabilities	1972.15	1976.10	1727.42	1972.15	1727.42	1869.26
Total Liabilities	4183.34	3846.74	3319.40	4183.34	3319.40	3595.27

^{*} Restated (Refer Note 6)

Notes

- a. The Group has organised business into Branded Segment and Non Branded Segment. Branded Segment is further sub-categorised as India Beverages, India Foods and International Beverages. Accordingly, the group has reported its segment results for these segments.
- b. Business Segments: The internal business segmentation and the activities encompassed therein are as follows:
 - i) Branded Business -
 - India Beverages: Sale of branded Tea, Coffee and Water in various value added forms
 - India Foods: Sale of food products in various value added forms
 - International Beverages: Sale of branded Tea, Coffee and Water in various value added forms
 - ii) Non Branded Business Plantation and Extraction business for Tea, Coffee and other produce.
- c. The segment wise revenue, results, assets and liabilities figures relate to the respective amounts directly identifiable to each of the segments. Unallocable items includes expenses incurred on common services at the corporate level. Other Income excludes allocable income to segment results.



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Unaudited Consolidated Statement of Assets and Liabilities as at September 30, 2020

Rs in Crores

		Rs in Crores
	As at	As at
	September 30,	March 31,
	2020	2020
	Unaudited	Audited
ASSETS	Ollauditeu	Auditeu
Non-Current Assets		
Property Plant and Equipment	1179.02	1207.50
Capital Work in Progress	80.42	87.56
Investment Property	49.59	50.04
Right of Use Assets	279.66	293.46
Goodwill	7426.80	7333.83
Other Intangible Assets	2745.04	2771.21
Intangible Assets under Development	9.11	7.79
Investments accounted for using Equity method	307.01	228.19
	307.01	220.19
Financial Assets		
Investments	268.19	261.11
Loans	22.99	22.50
Other Financial Assets	34.37	32.17
Deferred Tax Assets (Net)	28.87	29.56
Non-current Tax Assets (net)	134.48	146.06
Other Non Current Assets	361.02	349.56
Other Nort Current Assets	301.02	349.30
	12926.57	12820.54
Current Assets		
Inventories	2574.73	1712.03
Financial Assets		
Investments	233.86	833.55
Trade Receivables	750.74	922.41
Cash and Cash Equivalent	1418.27	1121.67
Other Bank balances	I	
	862.92	499.79
Loans	144.76	116.54
Other Financial Assets	117.18	173.24
Current Tax Assets (net)	4.13	1.17
Other Current Assets	371.05	301.66
	6477.64	5682.06
	0477.04	3002.00
TOTAL ASSETS	19404.21	18502.60
EQUITY AND LIABILITIES		
Equity		
Equity Share Capital	92.16	92.16
Other Equity	14019.89	13722.70
Equity attributable to the equity holders of the company	14112.05	13814.86
Non Controlling Interest	1108.82	1092.47
Total Equity	15220.87	14907.33
Total Equity	15220.87	14907.33
Non-Current Liabilities		
Financial Liabilities		
Borrowings	728.16	794.67
•		291.96
Lease Liability	286.62	
Other Financial Liabilities	11.49	13.93
Provisions	197.86	183.22
Deferred Tax Liabilities (Net)	458.72	316.03
Non Current Tax Liabilities	16.39	16.86
	1699.24	1616.67
Current Liabilities		
Financial Liabilities		
	444.07	207.04
Borrowings	411.97	387.81
Lease Liability	34.31	37.97
Trade Payables	1431.23	943.99
Other Financial Liabilities	370.95	382.55
Other Current Liabilities	114.73	100.25
Provisions	88.72	92.41
Current Tax Liabilities (net)	32.19	33.62
• •	2484.10	1978.60
TOTAL EQUITY AND LIABILITIES	19404.21	18502.60



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Unaudited Consolidated Statement of Cash Flows for the six months ended September 30, 2020

Rs in Crores

	September 30,	September 30,
Particulars	2020	2019
A. Cash Flow from Operating Activities		
Net Profit before Tax	820.95	561.95
Adjusted for :		
Depreciation and Amortisation	124.47	116.23
Finance Cost	35.15	39.04
Dividend Income	(2.30)	(3.24)
Profit on sale of current investments (net)	(8.76)	(18.06)
Fair value movement in Financial instruments at fair value through profit or loss	(4.82)	(1.24)
Interest Income	(37.43)	(32.92)
Unrealised foreign exchange (gain) / loss	5.00 16.12	(1.83) 3.84
Impairment loss recognised in trade receivables Other non operating income	10.12	(1.83)
(Profit) / Loss on sale of Property, Plant & Equipment including Investment property (net)	0.23	0.03
Rental Income from Investment Property	(2.08)	(1.21)
Exceptional items -	(2.00)	(1.21)
Gain on conversion of a Joint Venture into a Subsidiary	(84.30)	
Impairment of Asset	4.59	
Other Exceptional Expenses	40.30	9.56
Operating Profit before working capital changes	907.12	670.32
Adjustments for: Trade Receivables & Other Assets	165.93	(347.28)
Inventories	(854.21)	3.81
Trade payables & Other Liabilities	359.39	(23.64)
Cash generated from /(used in) operations	578.23	303.21
Direct taxes paid (net)	(45.46)	(73.39)
Net Cash from /(used in) Operating Activities	532.77	229.82
B. Cash Flow from Investing Activities		
Payment for Property, Plant and Equipment including Intangibles assets	(63.12)	(59.17)
Sale of Property, Plant and Equipment	1.10	1.75
Rental Income from Investment Property	2.08	1.21
Purchase of Non-Current Investments	-	(0.16)
Acquisition of Business	-	(101.01)
Acquisition of a Subsidiary	(13.00)	(=2.00)
Investments in Joint Ventures	(97.50)	(53.00)
(Purchase) / Sale of Current Investments (net)	608.92	321.27
(Placement) / Redemption Fixed deposits (net) Inter Corporate Loans and Deposits (net)	(363.89)	(288.00) 86.04
Dividend Income received (including dividend from Associates & JVs)	5.04	4.73
Interest Income received	32.71	15.01
Net cash from /(used in) Investing Activities	79.34	(71.33)
C. Cash Flow from Financing Activities		
Proceeds / (Repayment) from Long term borrowings (net)	(30.85)	(2.24)
Availment / (Repayment) of short term borrowings (net)	20.82	76.24
Payment of Lease Liabilities	(22.43)	(20.58)
Finance Cost paid	(32.36)	(35.04)
Dividend & Dividend Tax paid	(260.75)	(216.06)
Refund of Dividend Distribution Tax paid in an earlier year	9.07	
Net Cash from / (used in) Financing Activities	(316.50)	(197.68)
Net increase / (decrease) in Cash and Cash Equivalents (A+B+C)	295.61	(39.19)
Opening balance of Cash and Cash Equivalent Cash and Cash equivalent on acquisition of a subsidiary	889.34 5.11	737.48
Exchange Gain/ (Loss) on translation of foreign currency Cash and Cash equivalents	(10.00)	(8.13)
Closing Cash and Cash Equivalent	1180.06	690.16
Reconciliation with Balance Sheet		
Cash and Cash Equivalents	1180.06	690.16
Add : Bank Overdraft	238.21	244.73
Balance at the end of the period	1418.27	934.89