Tata Consumer Products Capital Limited
Registered number 05931997

Annual Report and Financial Statements
Year ended 31 March 2021
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Tata Consumer Products Capital Limited

Strategic report

The directors present their strategic report for the year ended 31 March 2021.

Review of the business

Tata Consumer Products Capital Limited (the “company”) acts as an intermediate holding entity. The company continued to receive dividends from shares in group undertakings in the current year. Dividends received were £1,490k (2020: £1,320k). Net interest expense of £2,780k (2020: £3,157k) was incurred, which largely relates to interest on a loan owed to Tata Consumer Products UK Group Limited (note 14). As a result of higher dividend receipts and lower interest expense, the company’s loss for the year reduced from the prior year.

The underlying value of the investments of the company are subject to economic factors such as Covid-19 pandemic and to a lesser extent, Brexit, impacting the investee company. The potential impact of these events on the entities is given below.

Covid-19 impact

The outbreak of Covid-19 across the world and the subsequent measures and restrictions on travel and trade imposed by governments has caused disruption to business and economic activity.

We have witnessed various effects in the operating businesses of our interests held, from changes to consumer behaviour with greater in-home consumption at the expense of out of home, consumer panic buying, some supply disruption and our companies undertaking the necessary health and safety initiatives take to ensure the safety of our people. In spite of these challenges our businesses have largely continued to operate normally and in many countries in which we operate have seen an increase in demand for their products and as such underlying financial performance has been strong. As a result there has not been a material impact from the Covid-19 pandemic on either our investments or company as a whole. However due to the inherent unpredictability associated with Covid-19, the management of those companies are actively monitoring and reviewing the situation and are taking necessary actions to ensure that risks on the company are minimised due to the pandemic.

BREXIT impact

There has been regulatory changes to arrangements governing trading between the UK and the EU, following the conclusion of the trade and co-operation agreement reached between the UK and the EU in December 2020, in addition to the forging of new trading agreements between UK and rest of the world. This could give rise to supply and cost issues along with export sales disruption in Tata Consumer Products UK Group Limited, a company in which we have an investment in, of which a significant part of its operations are based in the UK. This company has well developed plans in place to mitigate the effects of the UK departure from the EU such as pricing strategy, currency hedging, stock levels and latest available legal counsel. The transition to the ‘deal’ Brexit has been managed well and as a result this company has not suffered any material disruptions in its operations. Going forward, management of Tata Consumer Products UK Group Limited plans to closely monitor changes to the regulatory and customs environment, adapting and modifying our supply chain as appropriate.

Results

The company made a loss for the financial year of £922k (2020: Loss of £1,331k). The net asset position of the company as at 31 March 2021 was £87,447k, a decrease from £88,369k as at 31 March 2020 driven by the after tax loss for the year.
Key performance indicators

Due to the straightforward nature of the operations of the company, the directors consider that profitability is the key performance indicator of the company which has been discussed above.

Principal risks and uncertainties

The principal risk to the company is the carrying value of its investments in Tata Consumer Products UK Group Limited and Consolidated Coffee, Inc. (USA) which can also impact the company’s financial statements. This is kept under review on an ongoing basis by the directors.

Section 172 statement

The Companies (Miscellaneous Reporting) Regulations 2018 (‘2018 MRR’) require the Company's Directors to explain how they considered the interests of key stakeholders and the other matters set out in section 172(1) (A) to (F) of the Companies Act 2006 (‘S172’) when performing their duty to promote the success of the Company for the benefit of its members as a whole. Of critical importance to the Directors whenever they exercise their s172 duties is the need to uphold the principles of the Tata Code of Conduct (‘TCoC’). This long standing Code is a comprehensive set of principles which are applicable to all employees and Directors in the wider Tata group of companies.

The members of the Company's Board of Directors are suitably qualified persons having demonstrable competence and integrity, relevant business experience, financial acumen, a strategic mindset and leadership experience., They demonstrate a significant degree of commitment towards the Company, and devote time to prepare thoroughly for Board meetings.

The Company has in place the framework to ensure Directors have regard to our key stakeholders and those other matters referenced in section 172(1) in their decision-making.

Approved for issue by board of directors and signed on behalf of the board.

M Thakrar
Director
28 May 2021
Tata Consumer Products Capital Limited

Directors’ Report

The Directors present their annual report and the audited financial statements for the year ended 31 March 2021.

Directors

The Directors of the company who were in office during the year and up to the date of signing the financial statements were:

L Krishna Kumar
M Thakrar
J Jacob
S A Shah
S D’Souza (appointed 14 April 2020)

The company secretary, who is not a director is M Bailey.

Going concern

The directors have considered the business activities and the company’s principal risks and uncertainties as set out in the Strategic Report for adoption of going concern basis for preparing the financial statements. Additionally, Tata Consumer Products UK Group Limited, an associate of the company, has provided a letter of support to the company indicating it will provide such financial support as may be required to enable the company to meet its obligations as they fall due for a period of at least 12 months from the date of signing these financial statements. Based on the company's statement of financial position, the forecasts and projections and having made enquiries to satisfy themselves of the ability of Tata Consumer Products Group Limited to provide support, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. In particular the company has considered when looking at forecasts the potential impacts of Covid-19 on the performance of its underlying investments. The company therefore continues to adopt the going concern basis in preparing its financial statements.

Dividends

The company received dividend income of £1,490k (2020: £1,320k) from its investments. During the year no dividends were declared and paid (2020: £Nil). Further no dividends have been proposed (2020: £Nil).

Future developments

In the next financial year the board does not anticipate any changes to the company’s ownership in investments or to its financing structure.

Treasury policy and financial risk management

The company’s operations expose it to a variety of financial risks that include the effects of changes in foreign currency exchange rates, interest rates, credit risks and liquidity. The board of Tata Consumer Products UK Group Limited (“the Group”) approves Treasury policy that provides a framework to manage these risks on financial performance. The application of the policy, together with the management of day-to-day treasury operations, is managed by the Group Treasury function. Treasury activities are reported to the board on a regular basis and are subject to periodic independent review and audit, both internal and external.
Tata Consumer Products Capital Limited

Directors’ Report (continued)

Treasury policy and financial risk management (continued)

Treasury policy is in place designed to manage the main financial risks faced by the company in relation to hedging. The policy dictates that the exposure to any one counterparty or type of instrument be within specified limits and that company exposure to exchange rate movements is managed according to set parameters.

The treasury function enters into derivative transactions, principally forward currency contracts and options. The purpose of these transactions is to manage the currency risks arising from the company’s underlying business operations.

In the context of the company’s business operations, no transactions are undertaken which are speculative in nature.

(i) Liquidity risk

The company ensures that there is adequate financing available through intercompany funding arrangements with group companies to fund growth and has adequate capacity to comfortably meet its funding requirements. The company considers that the Group cash reserves are sufficient for this purpose. Should the overall structure change the company is confident that debt can be raised by the Group from the market on attractive terms.

Covid-19 pandemic- Based on recent trends observed, profitability, cash generation, cash surpluses held by the Group and borrowing lines available, the Company does not envisage any material liquidity risks. Future outlook will depend on how the pandemic develops and the resultant impact on investments held.

(ii) Interest rate risk

The company seeks to manage any exposure to changes in interest rates arising from internal borrowings that it may take out. No change to the existing hedging structure is permitted without approval of the Group Board. Group Treasury is responsible for monitoring long-term interest exposures of the company and for recommending appropriate action to the Board.

(iii) Foreign currency exchange rates risk

Foreign exchange risk is transaction risk which arises from dividend income received which is denominated in US dollars. The Company has an effective hedging policy to manage such risks.

Covid-19 pandemic- The pandemic can cause continuing volatility in the currency market and this risk would be mitigated through effective hedging policies. Future outlook will depend on how the pandemic develops and the resultant impact on the investments held.
Directors’ Report (continued)

Directors’ indemnities
As permitted by the Articles of Association, the Directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force. The company also has Directors’ and Officers’ liability insurance in respect of itself and its Directors which is purchased and maintained throughout the financial year by a subsidiary of Tata Consumer Products Group Limited. No recharge is made to the company.

Events subsequent to the end of the financial year
As at the date of this report, no matter or circumstance has arisen since 31 March 2021 that has significantly affected, or may significantly affect the company, its results or the state of affairs in future financial years.

Statement of directors’ responsibilities
The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 “The Financial Reporting Standard Applicable in the UK and Republic of Ireland”.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company’s transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company’s website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.
Tata Consumer Products Capital Limited

Directors’ Report (continued)

Statement of disclosure of information to auditor
For each of the persons who were directors at the time this report was prepared, the following applies:

- So far as the directors are aware, there is no relevant information of which the Company's auditor is unaware; and
- The directors have taken steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Company’s auditor are aware of that information.

Independent Auditor
The auditor, Deloitte LLP, have expressed their willingness to continue in office as auditor and appropriate arrangements have been put in place for them to be deemed reappointed as auditor in the absence of an Annual General Meeting.

Approved for issue by board of directors and signed on behalf of the board.

M Thakrar
Director
28 May 2021
Tata Consumer Products Capital Limited

Independent Auditor’s Report to the members of Tata Consumer Products Capital Limited

Report on the audit of the financial statements

Opinion
In our opinion the financial statements of Tata Consumer Products Capital Limited (the ‘company’):

- give a true and fair view of the state of the company’s affairs as at 31 March 2021 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland”; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of comprehensive income;
- the balance sheet;
- the statement of changes in equity;
- the statement of accounting policies; and
- the related notes 1 to 17.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion
We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor’s responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council’s (the ‘FRC’s’) Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors’ use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company’s ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.
Tata Consumer Products Capital Limited

Independent Auditors' Report to the members to Tata Consumer Products Capital Limited (continued)

Other information
The other information comprises the information included in the annual report, other than the financial statements and our auditor’s report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in regard.

Responsibilities of directors
As explained more fully in the directors’ responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor’s responsibilities for the audit of the financial statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC’s website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor’s report.
Tata Consumer Products Capital Limited

Independent Auditors' Report to the members to Tata Consumer Products Capital Limited (continued)

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the company’s industry and its control environment, and reviewed the company’s documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Companies Act and tax legislation; and do not have a direct effect on the financial statements but compliance with which may be fundamental to the company’s ability to operate or to avoid a material penalty.

We discussed among the audit engagement team including relevant internal specialists such as tax, regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the following areas, and our specific procedures performed to address it are described below:

- Valuation of investments: Challenged the forecasts with consideration to historical forecasting accuracy and market outlook, utilised specialists to review the WACC rates and validated other key assumptions such as long term growth rates to external data.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and in-house legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.
Tata Consumer Products Capital Limited

Independent Auditors' Report to the members to Tata Consumer Products Capital Limited (continued)

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors’ report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors’ report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors’ report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors’ remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the company’s members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company’s members those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company’s members as a body, for our audit work, for this report, or for the opinions we have formed.

Sukhbinder Kooner (Senior statutory auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
London, United Kingdom
28 May 2021
Tata Consumer Products Capital Limited

Statement of comprehensive income

For the year ended 31 March 2021

<table>
<thead>
<tr>
<th>Note</th>
<th>Description</th>
<th>Year ended 31 March 2021</th>
<th>Year ended 31 March 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>£’000</td>
<td>£’000</td>
</tr>
<tr>
<td>7</td>
<td>Income from shares in group undertakings</td>
<td>1,490</td>
<td>1,320</td>
</tr>
<tr>
<td>8</td>
<td>Finance Cost</td>
<td>(2,780)</td>
<td>(3,157)</td>
</tr>
<tr>
<td>9</td>
<td>Income Tax</td>
<td>368</td>
<td>506</td>
</tr>
<tr>
<td></td>
<td>Loss for the year</td>
<td>(922)</td>
<td>(1,331)</td>
</tr>
</tbody>
</table>

The notes on pages 16 to 26 are an integral part of these financial statements

The company has no other comprehensive income. All results relate to continuing operations.
# Tata Consumer Products Capital Limited

## Statement of financial position

**As at 31 March 2021**

<table>
<thead>
<tr>
<th>Note</th>
<th>£'000</th>
<th>£'000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Non-current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investments</td>
<td>10</td>
<td>161,871</td>
</tr>
<tr>
<td><strong>Current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash at bank and in hand</td>
<td>11</td>
<td>-</td>
</tr>
<tr>
<td>Debtors</td>
<td>12</td>
<td>1,671</td>
</tr>
<tr>
<td><strong>Current liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Creditors - amounts falling due within one year</td>
<td>13</td>
<td>(7)</td>
</tr>
<tr>
<td>Deferred income tax liabilities</td>
<td>9</td>
<td>(112)</td>
</tr>
<tr>
<td><strong>Net current assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>1,552</td>
</tr>
<tr>
<td><strong>Total assets less current liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>163,423</td>
</tr>
<tr>
<td><strong>Non-current liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Creditors - amounts falling due after more than one year</td>
<td>14</td>
<td>(75,976)</td>
</tr>
<tr>
<td><strong>Net assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>87,447</td>
</tr>
<tr>
<td><strong>Capital and reserves</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Share capital</td>
<td>15</td>
<td>89,607</td>
</tr>
<tr>
<td>Retained earnings</td>
<td>15</td>
<td>(2,160)</td>
</tr>
<tr>
<td><strong>Shareholders’ fund</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>87,447</td>
</tr>
</tbody>
</table>

*The notes on pages 16 to 26 are an integral part of these financial statements*

The financial statements on pages 13 to 26 were authorised for issue by the board of directors on 28 May 2021 and were signed on its behalf by:

M Thakrar  
Director  
28 May 2021

Tata Consumer Products Capital Limited  
Registered number 05931997
## Tata Consumer Products Capital Limited

### Statement of Changes in Equity

For the year ended 31 March 2021

<table>
<thead>
<tr>
<th>Note</th>
<th>Share capital £’000</th>
<th>Retained earnings £’000</th>
<th>Total equity £’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance as at 1 April 2019</td>
<td>89,607</td>
<td>93</td>
<td>89,700</td>
</tr>
<tr>
<td>Loss and total comprehensive expense for the year</td>
<td>-</td>
<td>(1,331)</td>
<td>(1,331)</td>
</tr>
<tr>
<td><strong>Balance as at 31 March 2020</strong></td>
<td>89,607</td>
<td>(1,238)</td>
<td>88,369</td>
</tr>
<tr>
<td>Balance as at 1 April 2020</td>
<td>89,607</td>
<td>(1,238)</td>
<td>88,369</td>
</tr>
<tr>
<td>Loss and total comprehensive expense for the year</td>
<td>-</td>
<td>(922)</td>
<td>(922)</td>
</tr>
<tr>
<td><strong>Balance as at 31 March 2021</strong></td>
<td>89,607</td>
<td>(2,160)</td>
<td>87,447</td>
</tr>
</tbody>
</table>

*The notes on pages 16 to 26 are an integral part of these financial statements*
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

1. General information
Tata Consumer Products Capital Limited (“the company”) acts as an intermediate holding entity with investments in Tata Consumer Products UK Group Limited and Consolidated Coffee, Inc. (USA).

The company is private limited company limited by shares and is incorporated and domiciled in the United Kingdom. The company is registered in England and Wales and its registered office address is 325 Oldfield Lane North, Greenford, Middlesex, UB6 0AZ.

2. Statement of compliance

3. Summary of significant accounting policies
The principal accounting policies adopted in the preparation of these financial statements are either set out below or included in the accompanying notes. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of preparation
These financial statements are prepared on a going concern basis, under the historical cost convention, as applicable to companies using FRS 102.

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 4.

(b) Going concern
In adopting the going concern basis for preparing the financial statements, the directors have considered the business activities and the company’s principal risks and uncertainties as set out in the Strategic Report for adoption of going concern basis for preparing the financial statements. Additionally, Tata Consumer Products UK Group Limited, an associate of the company, has provided a letter of support to the company indicating it will provide such financial support as may be required to enable the company to meet its obligations as they fall due for a period of at least 12 months from the date of signing these financial statements. Based on the company’s statement of financial position, the forecasts and projections and having made enquiries to satisfy themselves of the ability of Tata Consumer Products Group Limited to provide support, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. In particular the company has considered when looking at forecasts the potential impacts of Covid-19 on the performance of its underlying investments. The company therefore continues to adopt the going concern basis in preparing its financial statements.
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

3. Summary of significant accounting policies (continued)

(c) Changes in accounting policy and disclosure

a) New standards, amendments and interpretations adopted by the company

There are no new FRSs or IFRIC interpretations that are effective for the first time for the financial year beginning on or after 1 April 2020 and have had a material impact on the company.

b) New standards, amendments and interpretations not yet adopted by the company

The company is currently assessing the remaining list of standards and amendments in its results and financial position as listed below:

- IFRS 17. ‘Insurance Contracts’
- Applying IFRS 9 ‘Financial Instruments’ with IFRS 4 ‘Insurance Contracts’ (Amendments to IFRS 4)
- IAS 1 “Classification of Liabilities as Current or Non-Current (Amendments to IAS 1)
- Property, Plant and Equipment — Proceeds before Intended Use (Amendments to IAS 16)
- Annual Improvements to IFRS Standards 2018-2020 Cycle
- Reference to the Conceptual Framework (Amendments to IFRS 3)
- Onerous Contracts — Cost of Fulfilling a Contract (Amendments to IAS 37)
- Covid-19-Related Rent Concessions (Amendment to IFRS 16)

(d) Exemptions for qualifying entities under FRS 102

The company has taken advantage of the following available exemption for qualifying entities under FRS 102 para 1.12:

(i) a reconciliation of the number of shares outstanding at the beginning and end of the period. [FRS 102 para 4.12(a)(iv)];
(ii) the requirement to prepare a statement of cash flows. [Section 7 of FRS 102 and para 3.17(d)];
(iii) the financial instruments disclosures required under paragraphs 11.39 to 11.48A and paragraphs 12.26 to 12.29, as this information is provided in the consolidated financial statements;
(iv) from disclosing the company’s key management personnel compensation, as required by paragraph 7 of Section 33 ‘Related party disclosures’.

(e) Cash flow statement

The company is a wholly-owned subsidiary of Tata Consumer Products Limited and is included in the consolidated financial statements of Tata Consumer Products Limited, which are publicly available. Please refer to note 17 for further details. Consequently the company has taken advantage of the exemption from preparing the cash flow statement under the terms of FRS 102.

(f) Functional and presentation currency

The company’s functional and presentation currency is the pound sterling.
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

3. Summary of significant accounting policies (continued)

(g) Foreign currencies

Transactions in foreign currencies are translated at the rate of exchange prevailing at the transaction date. Monetary assets and liabilities in foreign currencies are re-translated at the rate of exchange rate ruling at the balance sheet date. All exchange differences are recognised in the income statement.

(h) Financial instruments

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

(i) Financial assets and liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the company intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Debt instruments which meet the following conditions of being ‘basic’ financial instruments as defined in paragraph 11.9 of FRS 102 are subsequently measured at amortised cost using the effective interest method.

Debt instruments that have no stated interest rate (and do not constitute financing transaction) and are classified as payable or receivable within one year are initially measured at an undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment.

With the exception of some hedging instruments, other debt instruments not meeting conditions of being ‘basic’ financial instruments are measured at fair value through profit or loss.

Commitments to make and receive loans which meet the conditions mentioned above are measured at cost (which may be nil) less impairment.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the Group transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the Group, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

3. Summary of significant accounting policies (continued)

(h) Financial instruments (continued)

(ii) Investments

Investments in subsidiaries and associates are measured at cost less impairment.

(i) Interest payable

Interest payable is accounted for on an accruals basis and is not capitalised.

(j) Interest receivable

Interest receivable is recognised using the effective interest method.

(k) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

(l) Dividend income

Dividend income is recognised when the right to receive payment is established.

(m) Taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill; deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to
Summary of significant accounting policies (continued)

(m) Taxation (continued)
apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the company and it is probable that the temporary difference will not reverse in the foreseeable future. Only where there is an agreement in place that gives the company the ability to control the reversal of the temporary difference not recognised.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

4. Critical accounting judgements and key sources of estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Estimates

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

Impairment of investments

The company conducts impairment reviews of its investments whenever circumstances indicate that their carrying amounts may not be recoverable. Determining whether an asset is impaired requires an estimation of the recoverable amount. The recoverable amount is based on the higher of value in use and fair value less costs to sell of the company in which the investments are made. If the recoverable amount of the asset is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. The estimation uncertainty mainly lies in the forecast cashflows used to estimate the recoverable amount. See note 10 for the net carrying amount of the investment in subsidiaries and associated impairment provision.
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

4. Critical accounting judgements and key sources of estimation uncertainty (continued)

Judgements

There are no judgements that have a risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

5. Directors and employees

Three of the directors of the company are directors of the associate undertaking, Tata Consumer Products UK Group Limited and are remunerated for their services to the Tata Consumer Products group as a whole. The emoluments of these directors are included within the Tata Consumer Products UK Group Limited financial statements. The remaining two directors are employees of the ultimate parent undertaking and are remunerated by this company for their services to the wider group.

The directors do not receive any remuneration for their services to the Company (2020: £nil).

Other than the directors, the company has no employees (2020: £nil).

6. Auditor’s remuneration

The Company’s fees payable to the auditor for the audit of the company’s financial statements were £15k (2020: £15k).

7. Income from shares in group undertakings

<table>
<thead>
<tr>
<th></th>
<th>Year ended 31 March 2021</th>
<th>Year ended 31 March 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dividends income from investment undertaking</td>
<td>£1,490</td>
<td>£1,320</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>£1,490</strong></td>
<td><strong>£1,320</strong></td>
</tr>
</tbody>
</table>

During the year, the Company has received a dividend of £1,490k (2020: £1,320k) from Consolidated Coffee Inc.

8. Interest expense

<table>
<thead>
<tr>
<th></th>
<th>Year ended 31 March 2021</th>
<th>Year ended 31 March 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest payable and other similar charges:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest expense on amounts due to group undertakings</td>
<td>(2,780)</td>
<td>(3,157)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(2,780)</strong></td>
<td><strong>(3,157)</strong></td>
</tr>
</tbody>
</table>

Interest is payable on a loan from Tata Consumer Products UK Group Limited (see note 14).
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

9. Taxation

The tax credit assessed on the profit on ordinary activities for the year is higher (2020: higher) to that of the standard rate of corporation tax in the UK of 19% (2020: 19%).

<table>
<thead>
<tr>
<th>Year ended</th>
<th>Year ended</th>
</tr>
</thead>
<tbody>
<tr>
<td>31 March</td>
<td>31 March</td>
</tr>
<tr>
<td>2021</td>
<td>2020</td>
</tr>
<tr>
<td>£’000</td>
<td>£’000</td>
</tr>
</tbody>
</table>

**Current tax:**
- **UK corporation tax on loss for the year:** (1,027) (600)
- **Adjustments in respect of prior years:** - (590)
- **Overseas corporation tax on loss for the year:** 75 66
- **Total current tax credit for the year:** (952) (1,124)

**Deferred tax:**
- **Origination and reversal of timing differences:** 554 28
- **Adjustments in respect of prior years:** 30 590
- **Total deferred tax charge for the year:** 584 618

**Tax credit on loss on ordinary activities**

(368) (506)

The differences are explained below:

<table>
<thead>
<tr>
<th></th>
<th>2021</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loss on ordinary activities before tax</td>
<td>(1,290)</td>
<td>(1,837)</td>
</tr>
<tr>
<td>Loss on ordinary activities multiplied by the standard rate of corporation tax in the UK of 19% (2020: 19%)</td>
<td>(245)</td>
<td>(349)</td>
</tr>
<tr>
<td>Adjusting for the effects of:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Income not subject to tax</td>
<td>(282)</td>
<td>(251)</td>
</tr>
<tr>
<td>Adjustments to tax charge in respect of prior years</td>
<td>30</td>
<td>-</td>
</tr>
<tr>
<td>Overseas withholding tax on unremitted earnings</td>
<td>55</td>
<td>-</td>
</tr>
<tr>
<td>Overseas withholding tax suffered on dividends</td>
<td>75</td>
<td>94</td>
</tr>
<tr>
<td><strong>Tax credit for the financial year</strong></td>
<td>(368)</td>
<td>(506)</td>
</tr>
</tbody>
</table>
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

9. Taxation (continued)

Deferred tax
Deferred tax consists of the following (liabilities) / assets:

<table>
<thead>
<tr>
<th></th>
<th>Year Ended 31 March 2021 £’000</th>
<th>Year Ended 31 March 2020 £’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred tax assets (note 12)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred tax asset - to be recovered within 12 months</td>
<td>-</td>
<td>529</td>
</tr>
<tr>
<td>Deferred tax assets</td>
<td>-</td>
<td>529</td>
</tr>
<tr>
<td>Deferred tax liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deferred tax liability - to be paid within 12 months</td>
<td>(112)</td>
<td>(57)</td>
</tr>
</tbody>
</table>

Deferred tax liabilities
Deferred tax liability - to be paid within 12 months (112) (57)
Deferred tax liabilities (112) (57)

Deferred tax asset
Deferred tax liability
- Tax Losses £’000
- Unremitted earnings £’000
Total £’000

At 1 April 2019
Income statement charge
(590) (28) (618)
At 31 March 2020
Income statement charge
(529) (57) (584)

There are temporary differences arising in respect of unremitted overseas retained earnings from the associate undertaking for which deferred tax liabilities amounting to £112k (2020: £57k) have been recognised as at 31 March 2021.

The company has no unrecognised deferred tax assets or liabilities.

Factors that may affect future tax:

Changes to the UK corporation tax have were announced by the UK government in the March 2021 Budget, to be introduced in Finance Bill 2021, to increase the main rate of corporate tax from 19% to 25% with effect 1 April 2023. As the changes have not been substantively enacted at the balance sheet date deferred taxes have been measured using the current corporate tax rate of 19% in these financial statements. As the deferred tax liability is in respect of withholding tax on unremitted earnings the proposed change in the UK tax rate would have nil effect if the higher rate had have been used at the balance sheet date.
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

10. Investments

<table>
<thead>
<tr>
<th>Shares in Investment undertaking £'000</th>
<th>Shares in associate undertaking £'000</th>
<th>Total £'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>At 1 April 2020 &amp; 31 March 2021</td>
<td></td>
<td></td>
</tr>
<tr>
<td>14,086</td>
<td>147,785</td>
<td>161,871</td>
</tr>
</tbody>
</table>

Shares held in the investment undertaking represent a 16.70% holding of the ordinary share capital of Consolidated Coffee Inc., an indirectly held subsidiary of its immediate parent company, Tata Consumer Products Limited, a company registered in India (see note 17 Parent Company). Shares in the associate undertaking represent a holding of 48.35% of the ordinary share capital of (2020: 48.35%). The associate undertaking’s profit for the year is £11,577k and its total equity (including non-controlling interest) is £510,355k as at 31 March 2021. The directors believe that the carrying value of the investments is supported by their value in use and that no provision against their value is required.

Tata Consumer Products UK Group Limited is incorporated in United Kingdom and the address of its registered office is 325 Oldfield Lane North, Greenford, Middlesex, UB6 0AZ.

Consolidated Coffee Inc. is incorporated in United States and the address of its registered office is 155 Chestnut Ridge Road, Montvale, New Jersey 07645, USA.

11. Cash at bank and in hand

<table>
<thead>
<tr>
<th></th>
<th>31 March 2021</th>
<th>31 March 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash at bank and in hand</td>
<td>-</td>
<td>2</td>
</tr>
<tr>
<td>Total</td>
<td>-</td>
<td>2</td>
</tr>
</tbody>
</table>

12. Debtors

<table>
<thead>
<tr>
<th></th>
<th>31 March 2021</th>
<th>31 March 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred tax asset (note 9)</td>
<td>-</td>
<td>529</td>
</tr>
<tr>
<td>Amounts owed by group undertakings</td>
<td>1,671</td>
<td>662</td>
</tr>
<tr>
<td>Total</td>
<td>1,671</td>
<td>1,191</td>
</tr>
</tbody>
</table>

Amounts owed to group undertakings of £1,671k (2020: £662k) represents a balance with Tata Consumer Products GB Limited which is unsecured, interest free and are repayable on demand.
Tata Consumer Products Capital Limited

Notes to the financial statements for the year ended 31 March 2021

13. Creditors - amounts due within one year

<table>
<thead>
<tr>
<th></th>
<th>31 March</th>
<th>31 March</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2021</td>
<td>2020</td>
</tr>
<tr>
<td>Amounts owed to group undertakings</td>
<td>7</td>
<td>8</td>
</tr>
<tr>
<td>Total</td>
<td>7</td>
<td>8</td>
</tr>
</tbody>
</table>

Amounts owed to group undertakings represents balances with Tata Consumer Products UK Group Limited £7k (2020: £8k) fall due within one year. Amounts owed to group undertakings are unsecured, interest free and are repayable on demand.

14. Creditors - amounts due after more than one year

<table>
<thead>
<tr>
<th></th>
<th>31 March</th>
<th>31 March</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2021</td>
<td>2020</td>
</tr>
<tr>
<td>Amounts owed to group undertakings</td>
<td>75,976</td>
<td>74,630</td>
</tr>
<tr>
<td>Total</td>
<td>75,976</td>
<td>74,630</td>
</tr>
</tbody>
</table>

The amounts owed to group undertakings represent a loan from Tata Consumer Products UK Group Limited £75,976k (2020: 74,630k). The loan is unsecured and interest is charged at a margin of 3.5% over LIBOR (2020: 3.5% over LIBOR). The loan is due to mature on 30th June 2021 and the company has the discretion of rolling over the interest owed to group undertakings every three months. We have received written confirmation from the group undertaking that they will not recall the amount due for a period of at least 12 months from the balance sheet date. Accordingly, the loan is disclosed as long-term in these financial statements.

15. Called-up share capital and retained earnings

<table>
<thead>
<tr>
<th></th>
<th>2021</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorised</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ordinary shares of £1 each</td>
<td>500,000</td>
<td>500,000</td>
</tr>
<tr>
<td>Allotted, called up and fully paid</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ordinary shares of £1 each</td>
<td>89,607</td>
<td>89,607</td>
</tr>
</tbody>
</table>

Retained earnings represents cumulative profits or losses, net of dividends paid and other adjustments.

16. Events after the end of the reporting period

As at the date of this report, no matter or circumstance has arisen since 31 March 2021 that has significantly affected, or may significantly affect the company, its results or the state of affairs in future financial years.
17. Parent company
The immediate and ultimate parent undertaking and controlling party is Tata Consumer Products Limited, a company incorporated in India. Tata Consumer Products Limited is the parent undertaking of the largest and smallest group of undertakings to consolidate these financial statements at 31 March 2021. The consolidated financial statements of Tata Consumer Products Limited are available from the company website www.tataconsumer.com or from its registered office at 1 Bishop Lefroy Road, Kolkata, India.