

Tata Consumer Products Limited
List of Joint Ventures and Associates as on March 31, 2023

B. Joint Ventures		
Sr. No.	Name of entity	Country of incorporation
1	Tata Starbucks Private Limited	India
2	Tetley Clover (Pvt) Limited (under liquidation)	Pakistan
C. Associates		
Sr. No.	Name of entity	Country of incorporation
1	Amalgamated Plantations Pvt. Limited	India
2	Kanan Devan Hills Plantation Co. Pvt. Limited	India